

# LE SYSTEME D'INFORMATION DE LA **SUPPLY CHAIN ALIMENTAIRE**

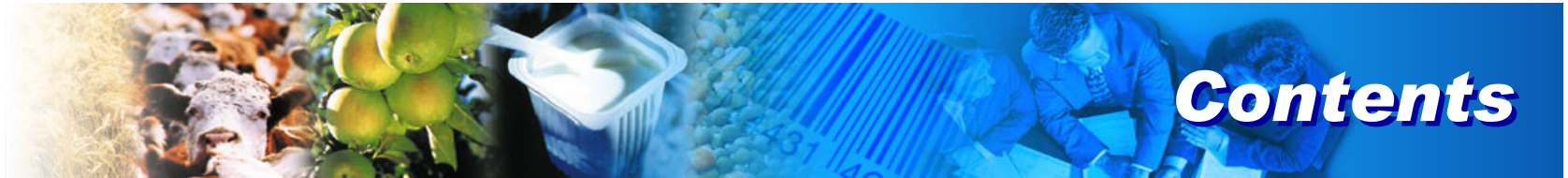


## **FSS HORIZONS**

useR! 2009

July 8-10





- 1. A Partnership between firm and university**
- 2. The company STEF-TFE**
- 3. Frozen goods supply chain**
- 4. Forecasting goals**
- 5. Forecasting is not reality**
- 6. Forecasting model**
- 7. FSS Horizons**



## ⇒ University of South Brittany

- Lab-STICC research laboratory



## ⇒ STEF-TFE and Agrostar

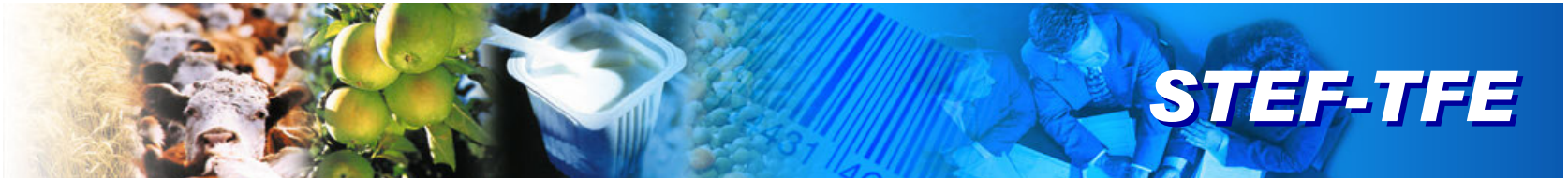


## ⇒ OGGAM



## ⇒ L'ANRT





**STEF-TFE**

Transport

Logistics

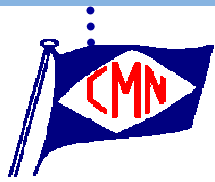
Information Systems

Shipping

TFE Tradimar

STEF

Agrostar



13 400 employees

TFE 8 142

Tradimar 1 078

STEF 3 360

Agrostar 168

CMN 471

Fonctions support et autres activités 181


216 frozen warehouses and frozen hubs



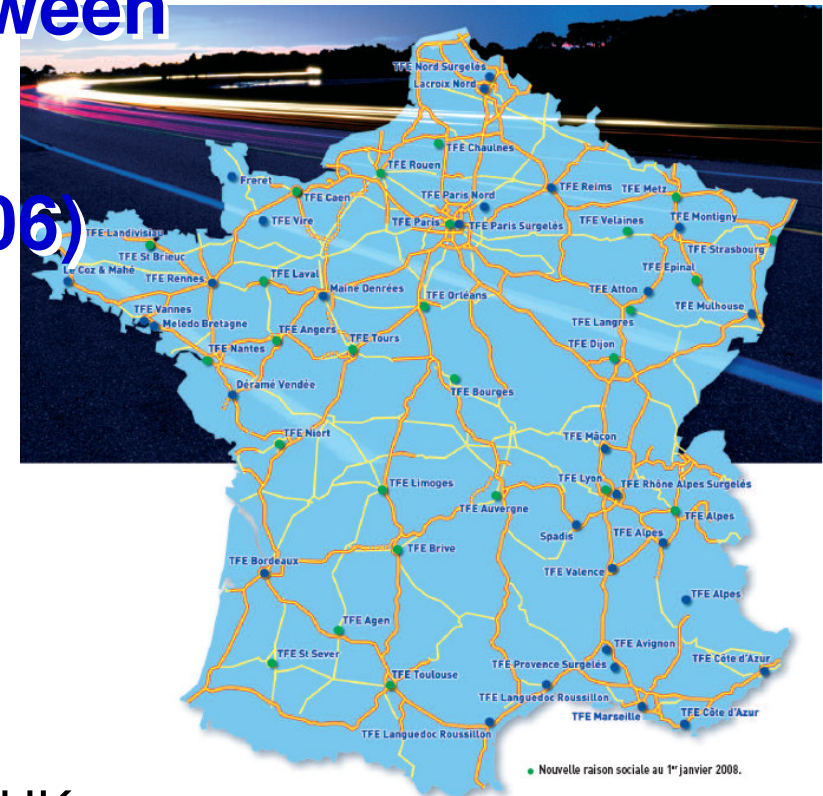
2 400 trucks





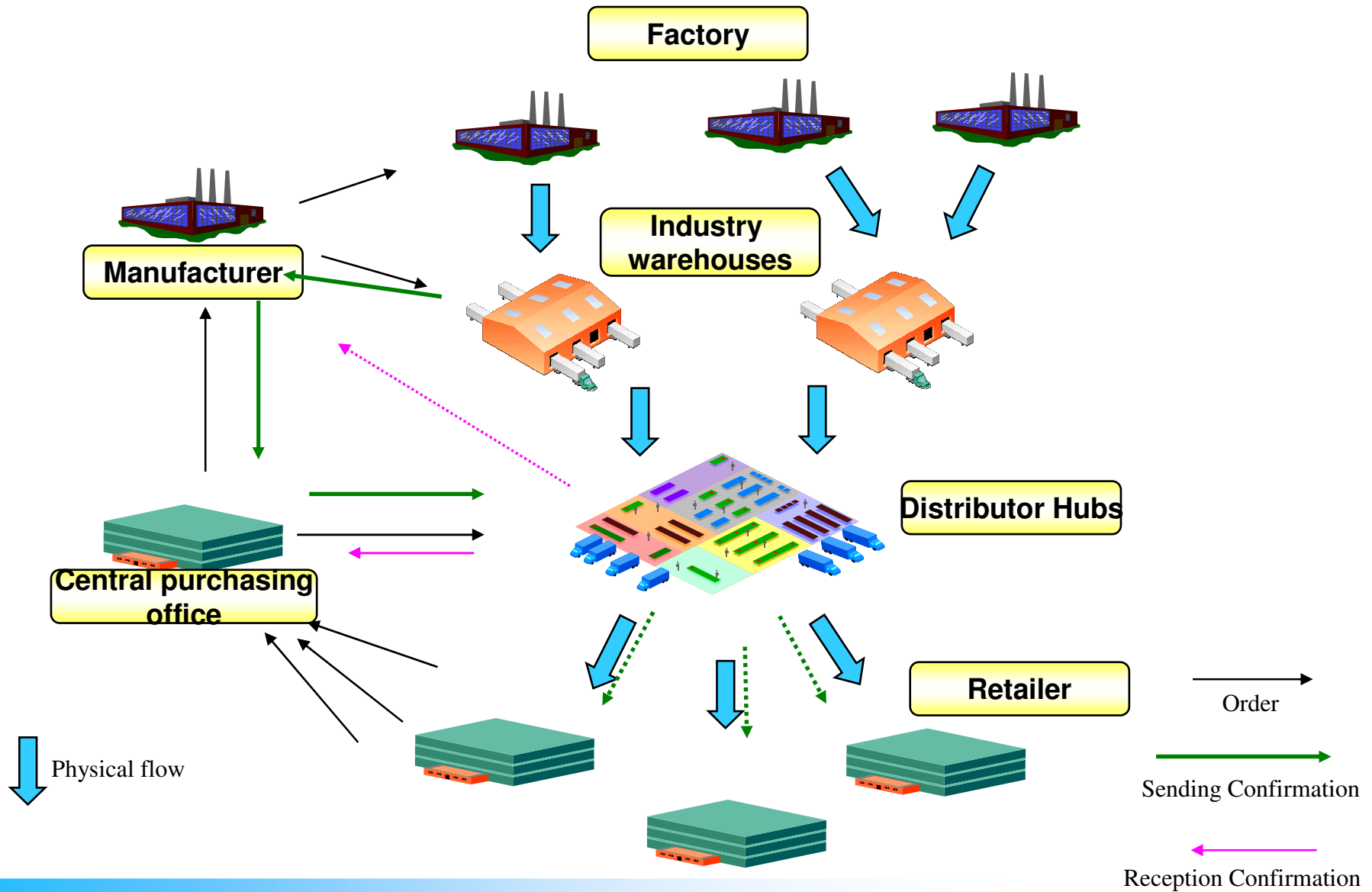
- ⇒ Frozen Transport
- ⇒ Product temperature between  $-20^{\circ}$  et  $+15^{\circ}\text{C}$
- ⇒  TFE some figures (2006)

- 57 hubs
- 150km between 2 hubs
- 8142 employees
- 15 000 delivery/day
- 100 000 regular destination
- Present in Italy, Spain, Benelux, UK



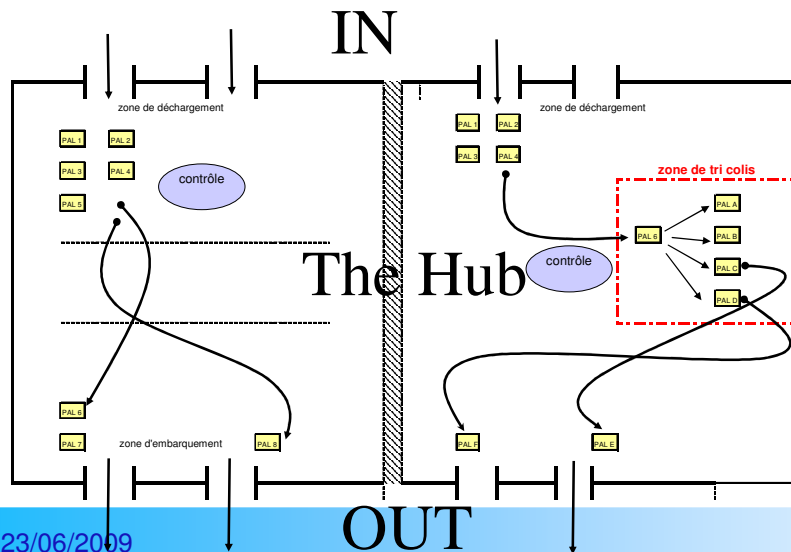
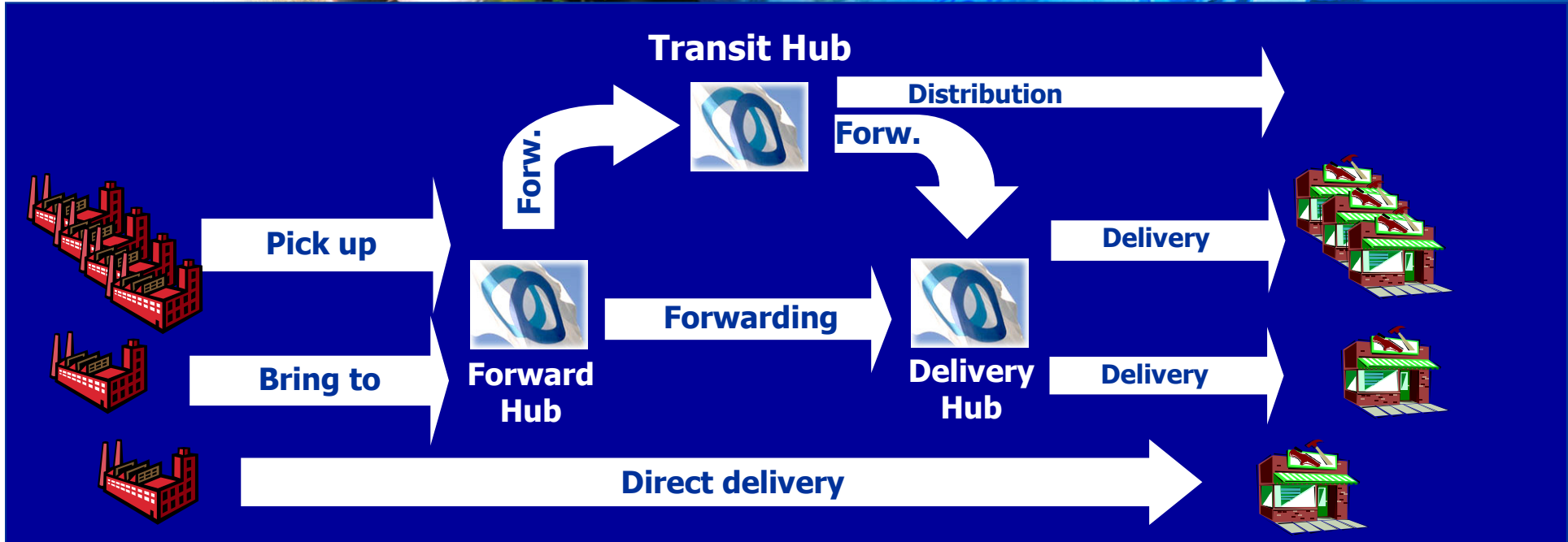


# Frozen goods supply chain



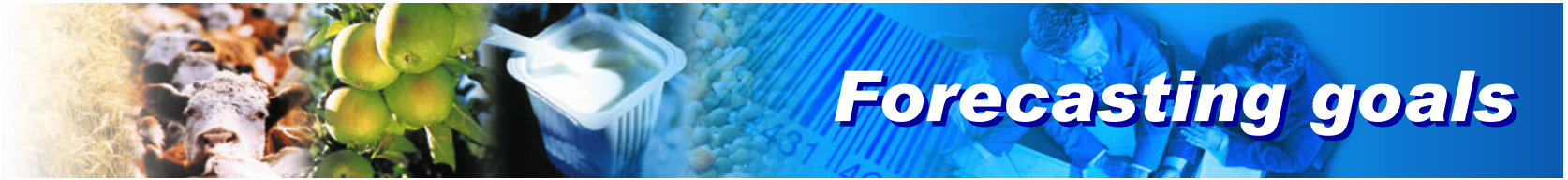


# Frozen goods supply chain



## ⇒ Vocabulary

- Waybill
- Pick up
- Forwarding
- Delivery



## Why ?

Planning workforce and equipment

## What ?

Forecasting goods flows to handle at hub  
Forecasting their origin and their destinations  
Horizon 28 days

## Problems to resolve

Obtain one forecast model for more than 360 TS  
Collaborative forecasting process  
Daily update  
A unique group application easy to use  
High degree of accuracy

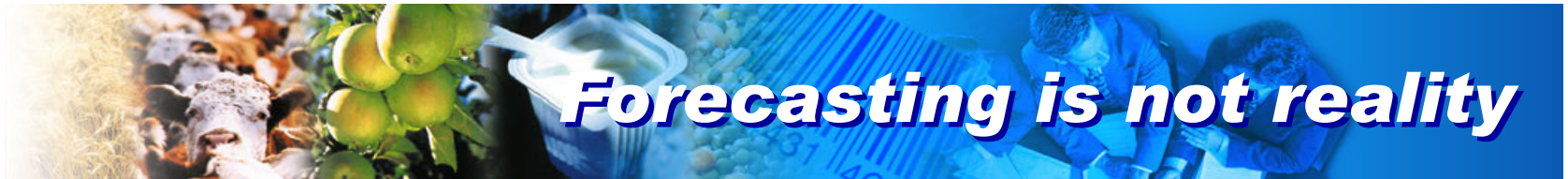
## Constraints

Poor information about demand  
Poor information about sales promotions or events  
Different hub activity function regional installation  
All open source

## Solutions

Sales history  
Combination forecasting methods  
Collaborative forecasting





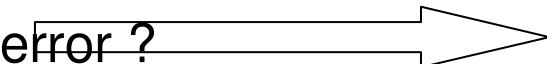
## ⇒ By definition forecasts are wrong:

- The market evolves (consumer habits, environment, oil prices, traceability, competition, ...)
- Seasonality evolves ( product's length of life, new purchasing habits, school an legal holidays, ...)
- Unexpected exceptional event ( competitor disappearance or appearance )

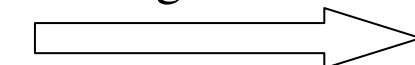
## ⇒ Prerequisite of an forecasting system

- What needs to be forecasted, what for, and for what horizon ?
- What is the company's ability to react ?
- What is the repercussion in the case of an error ?
- Who confirms the definitive forecasts ?
- How can the best reports be made ?

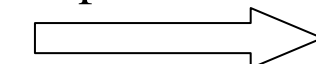
Budget Horizon



Strategic Horizon

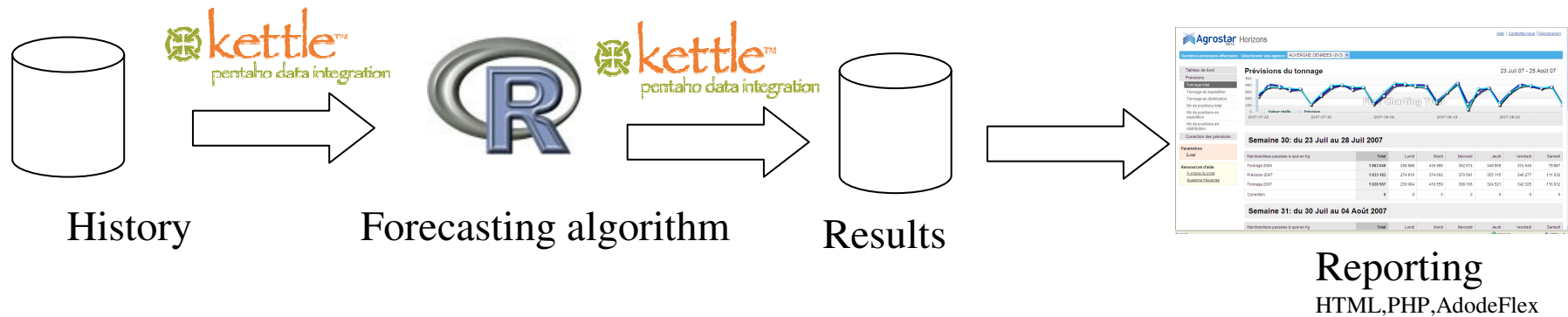


Operational Horizon





# FSS Horizons: work flow



⇒ 67 Hubs

⇒ 6 time series per hub

- Daily weight and waybill of goods leaving out of the hub in delivery, forwarding and total

⇒ History since 2000



## ***FSS Horizons : ETL Kettle***

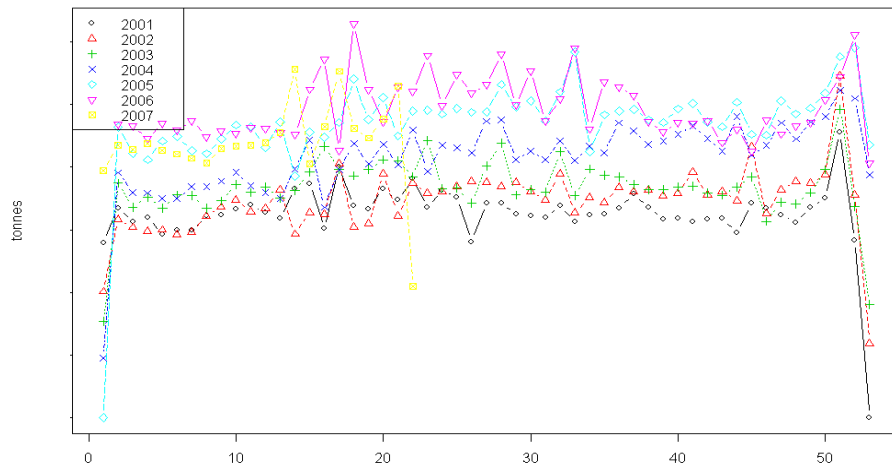
- ⇒ **Extract data from operational DB, data mart and data warehouse**
- ⇒ **Transform Data into a regular TS**
- ⇒ **Forecast future data true R engineering**
- ⇒ **Load TS and forecast into data warehouse**



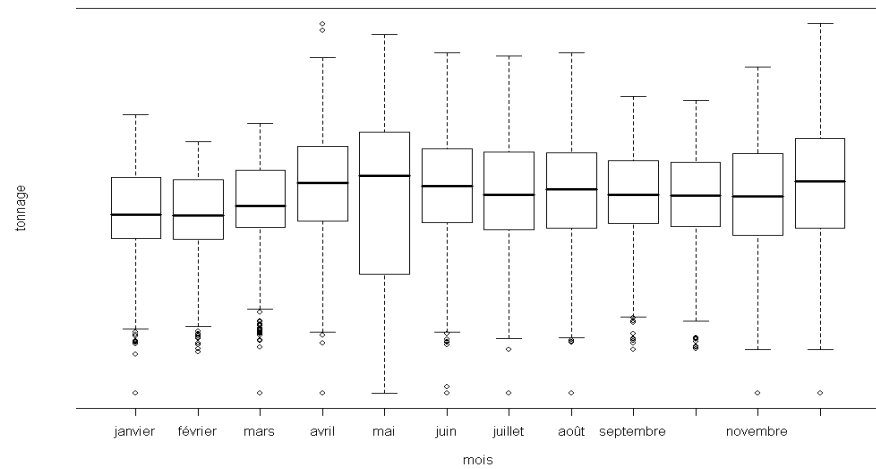
# Forecasting Model

## ⇒ Atypical values correction

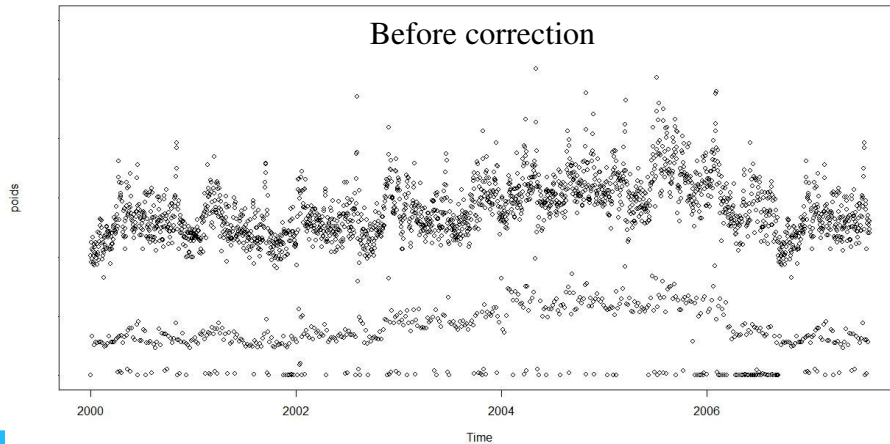
tonnage hebdomadaire sur une année



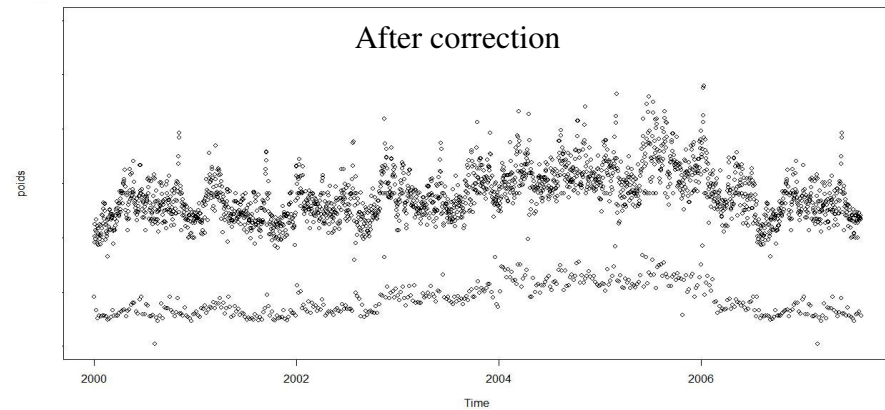
distribution mensuel moyenne du poids des marchandises traitées



Before correction



After correction





## ⇒ Mathematic model

- 3 time series

$$(X_t, Y_t, Z_t) \in R^3$$
$$\text{avec } X_t + Y_t = Z_t$$

- Estimation

$$U_{\kappa,t}^1 = T_t S_t^1 (\beta^1 F)_t V_t^1 \varepsilon_t^1 \text{ deseasonalize method MM}$$

$$U_{\kappa,t}^2 = T_t S_t^2 (\beta^2 F)_t V_t^2 \varepsilon_t^2 \text{ deseasonalize method BB}$$

$$U_{\kappa,t} = \lambda U_t^1 + (1 - \lambda) U_t^2 \text{ combining MM and BB}$$

$$\text{avec } \kappa \in \{X, Y, Z\}$$

$$\text{et } \omega_1, \omega_2 \text{ tq } U_{Z,t} = \omega_2 U_{Y,t} + \omega_1 U_{X,t}$$

- Component separation

$$\ln(U_t) = \lambda \left[ \ln(T_t) + \ln(S_t^1) + \ln((\beta^1 F)_t) + \ln(V_t^1) + \ln(\varepsilon_t^1) \right] +$$
$$(1 - \lambda) \left[ \ln(T_t) + \ln(S_t^2) + \ln((\beta^2 F)_t) + \ln(V_t^2) + \ln(\varepsilon_t^2) \right]$$



# Time series pattern and forecasting

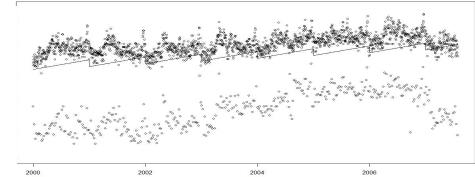
Time Serie  $U_{X,t}$

Trend estimation

$$T_t = \theta t + An(t) + cste$$

$$y_t = U_{X,t} - T_t$$

Tend



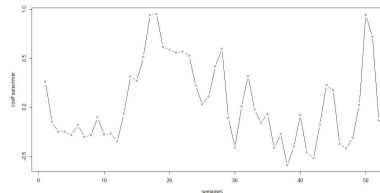
Seasonal swing  
correction

$$MM_t = \frac{1}{S} \sum_{i=(t-(s/2))}^{t+(S/2)} y_i ; e_t = y_t - MM_t ;$$

$$\bar{e}_j = \frac{1}{n} \sum_{i=1}^n e_{i,j} \text{ avec } j \in \{1, \dots, S\} ; s_j = \bar{e}_j - \frac{1}{S} \sum_{i \in j} \bar{e}_i$$

$$y'_{MM,t} = y_t - s_{j,t} - s_{i,t} \quad j : \text{day, } i : \text{week}$$

Week seasonality

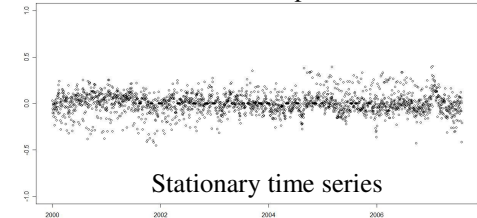


$$\min_{\gamma, \phi} \sum_{t=1}^T \left[ y_t - \sum_{j=1}^6 S_t^j \gamma_j - \sum_{i=1}^{53} S_t^i \phi_i \right]^2$$

under restriction  $\sum_{j=1}^6 \gamma_j + \sum_{i=1}^{53} \phi_i = 0$

$$y'_{BB,t} = y_t - \gamma_{j,t} S_t^j - \phi_{i,t} S_t^i$$

SS and calendar impact correction



Calendar event  
impact estimation

$$y''_{MM,t} = y'_{MM,t} - (\Phi X)_t$$

$$y''_{BB,t} = y'_{BB,t} - (\Phi X)_t$$

Forecasting by  
exponential  
smoothing

$$y''_{p,T+1} = (1 - \alpha) \sum_{j=T-6}^{T-1} \alpha^j y''_{T-j}, \quad p \in \{MM, BB\}$$

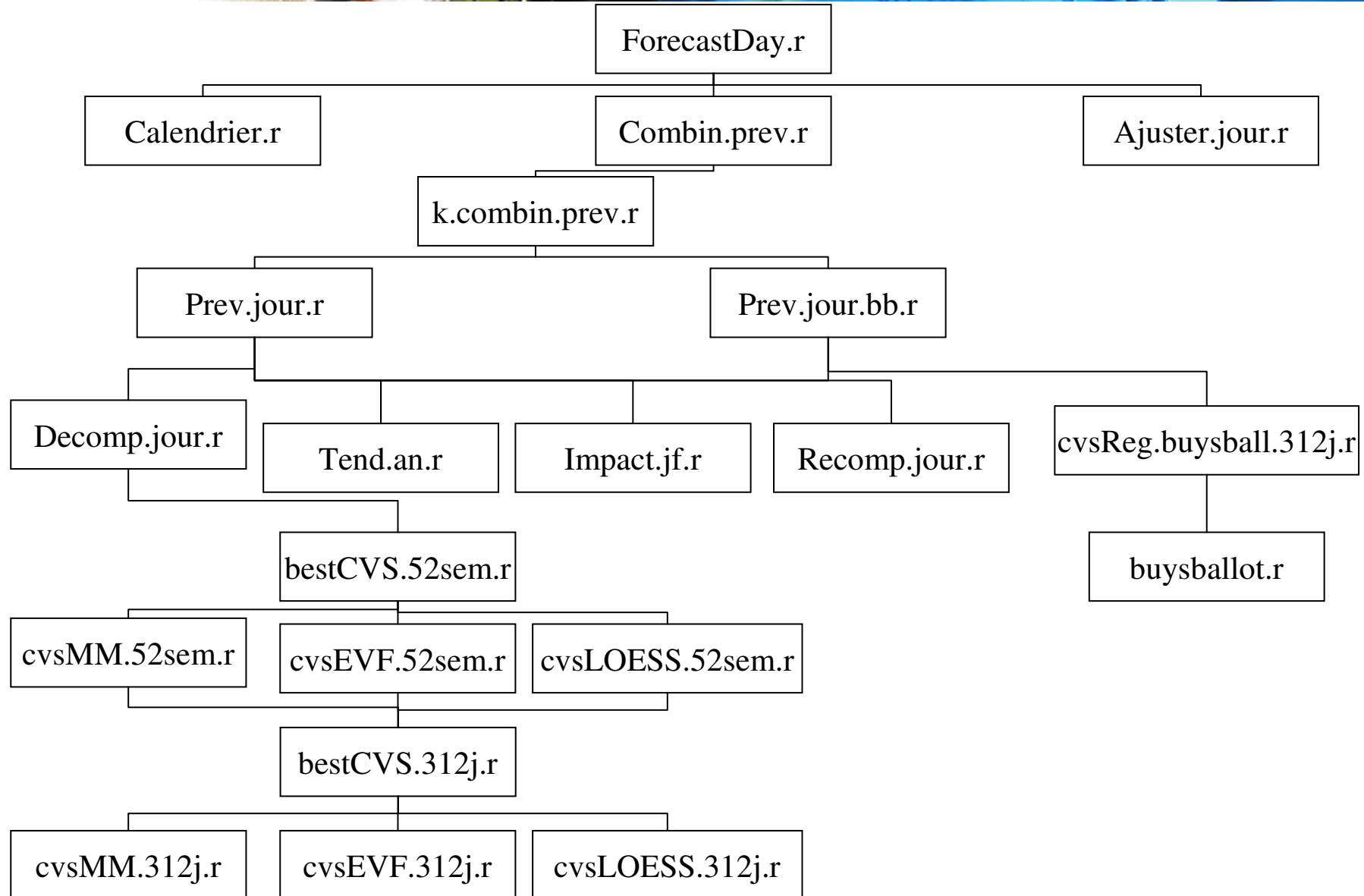


Forecast  
combining

$$y''_{T+1} = \lambda y''_{MM,T+1} + (1 - \lambda) y''_{BB,T+1}$$
$$\lambda = \frac{V(EPU_{BB}) - COV(EPU_{MM}, EPU_{BB})}{V(EPU_{MM}) + V(EPU_{BB}) - 2COV(EPU_{MM}, EPU_{BB})}$$



# FBS Horizons : R package

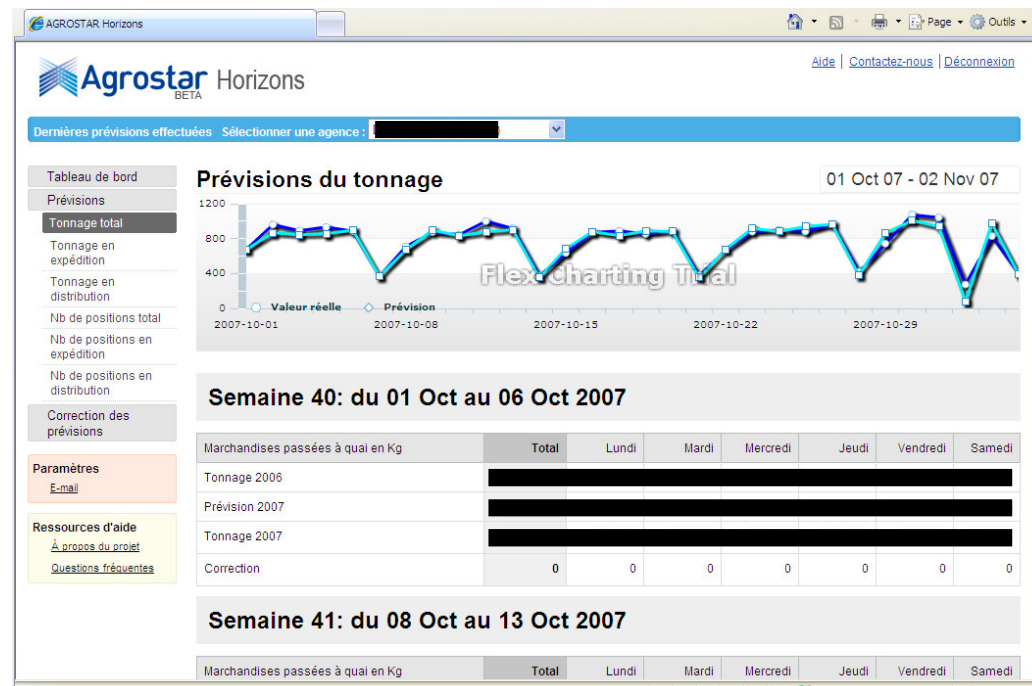






## ⇒ A web interface for report

- The goods weights and the waybill number pass through the hub divided into two segments : “forwarding” and “delivery”



[Link](#)